



DOUGLASVILLE

— — — — — **GEORGIA** — — — — —

CITY MANAGER'S ANNUAL REPORT



Progress Report



Mayor/Council Goals 2018

- 10 OF 10 GOALS OF 2018 MAYOR & COUNCIL GOALS COMPLETE

Completed Goals 2018

- *Complete the fleet maintenance assessment report and incorporate recommended operational components in the design and construction of the new maintenance and sanitation facility*
- *Continue the implementation of the construction of projects identified in the transportation master plan. Staff will present to the mayor and city council the next phase of projects identified in the plan that are ready for design in order to prioritize the projects based on funding availability.*
- *Complete the necessary actions to reorganize the community development department and finalize the transition of the code enforcement officers into the department. Tasks to complete this goal include the recruitment and hiring of the new community development director, and complete the hiring of other staff in the department.*
- *Complete the new City of Douglasville brand project that is underway. Upon completion of the project, adopt the brand and policies to support consistent and successful implementation throughout all city department.*
- *Utilize the information presented in the comprehensive study of the communications department to finalize and approve the desired roles and responsibilities of the department. Identify and complete all tasks needed to support the redefined operational roles of the department.*



Completed Goals 2018

- *Complete and adopt the new parks and recreation master plan. Work with the city manager and staff to establish a project priority list to begin implementation of the plan based on available funding.*
- *Complete the analysis of the operational expenses of municipal court. Identify the specific tasks needed to provide a fully operational court and to standardize the annual costs of the court.*
- *Complete all environmental testing for the old mill site and proceed with the master planning process for the site based on the results of the testing.*
- *Continue to operate the city in a fiscally responsible manner to support a continued increase in the reserve funds.*



Major Accomplishments

Finalizing Planning Efforts

- Jacobs Engineering
 - Community Development Assistance 100% Complete
 - Unified Development Ordinance 90% Completed
- Lois and Associates
 - Parks Master Plan 100% Complete
- Evergreen
 - Pay and Classification Study 100% Complete

Finalizing Planning Efforts

- Chandler Thinks
 - Branding Study 100% Complete
- CST Fleet Services
 - Fleet Study 100% Complete
- APD
 - Northside Study 90% Complete
- ISES Corporation
 - Facilities Assessment Complete

Capital Project Implementation

- Transportation
 - Resurfacing
 - 1st Round 80% Complete
 - 2nd Round ready for bid
 - Beautification Projects
 - I-20 and Fairburn Road Interchange 60% complete
 - Douglas Blvd 30% complete
 - Fairburn Road North and South 5% complete
 - MISC
 - Police Parking Lot 90% complete
 - Colquitt Terrace 10% complete

Capital Project Implementation

- Parks and Recreation
 - ESA Underway for all Parks
 - Willing Workers concept planning underway
 - Jessie Davis Park concept planning underway
 - Mill Village Park concept planning underway
- Maintenance and Sanitation
 - Cedar Mountain Road Facility awaiting notice to proceed
 - Courthouse Square West preparing for bid documents
 - Club Drive Facility preparing an exit strategy

Capital Project Implementation

- City Hall
 - Renovations 80% complete
- Old Mill
 - Environmental study still on-going
- Old Jail
 - Environmental study still on-going

Other Noteworthy Initiatives

- Redevelopment Powers Referendum
 - November 6, 2018 ballot (Passed)
- Brunch Bill
 - November 6, 2018 ballot (Passed)
- Charter Changes
 - Contractual Agreement with the City Manager
 - November 5, 2018 (Approved)
 - Contractual Agreement with the Municipal Court Judge
 - YTD
 - Contractual Agreement with the City's Solicitor
 - August 20th (Approved)



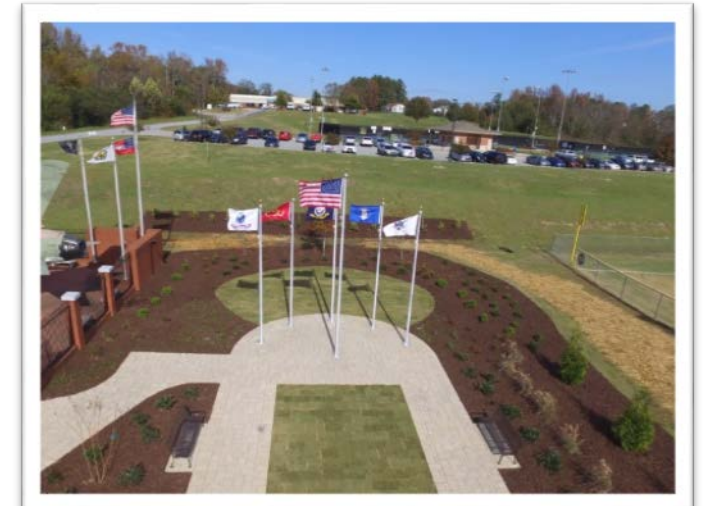
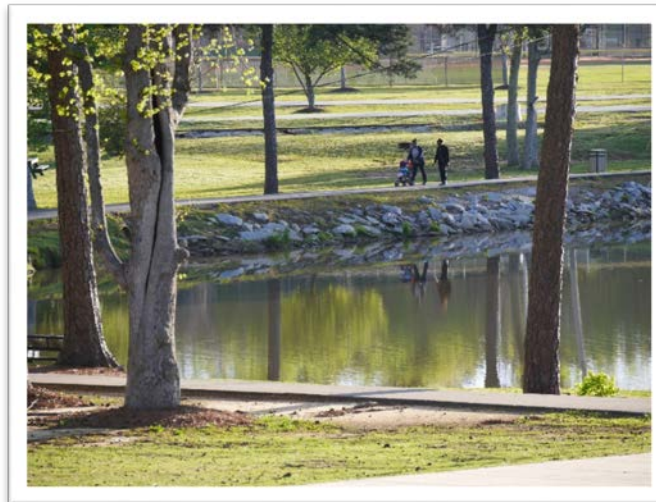
What's Next ?

Where have we been?

- 2016: THE YEAR OF IDENTIFYING CHALLENGES
- 2017: THE YEAR OF PLANNING TO MANAGE THOSE CHALLENGES
- 2018: THE YEAR OF IDENTIFYING KEY INITIATIVES ENHANCE THE QUALITY OF LIFE FOR THE CITIZEN
- 2019: THE YEAR OF PLAN AND PROJECT IMPLEMENTATION

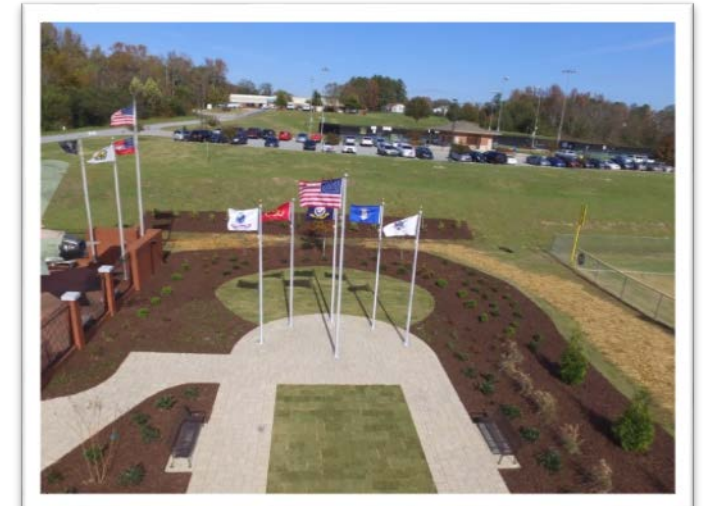
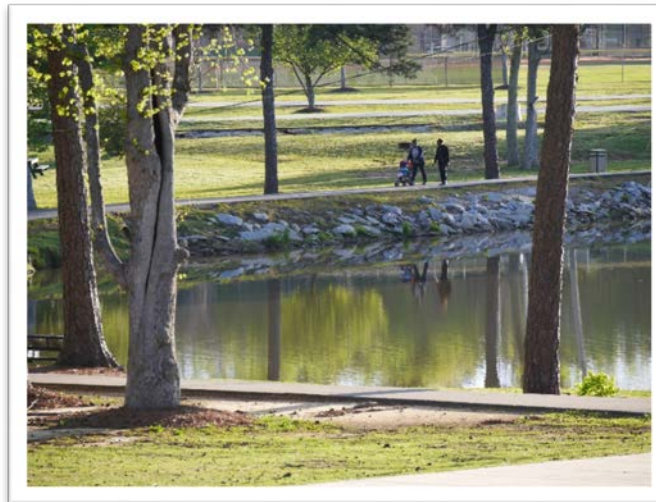
Your Focus in 2018 was to Enhance Visioning in these key areas

- Quality of Life
- Transportation and Infrastructure
- Economic Development
- Organizational Development

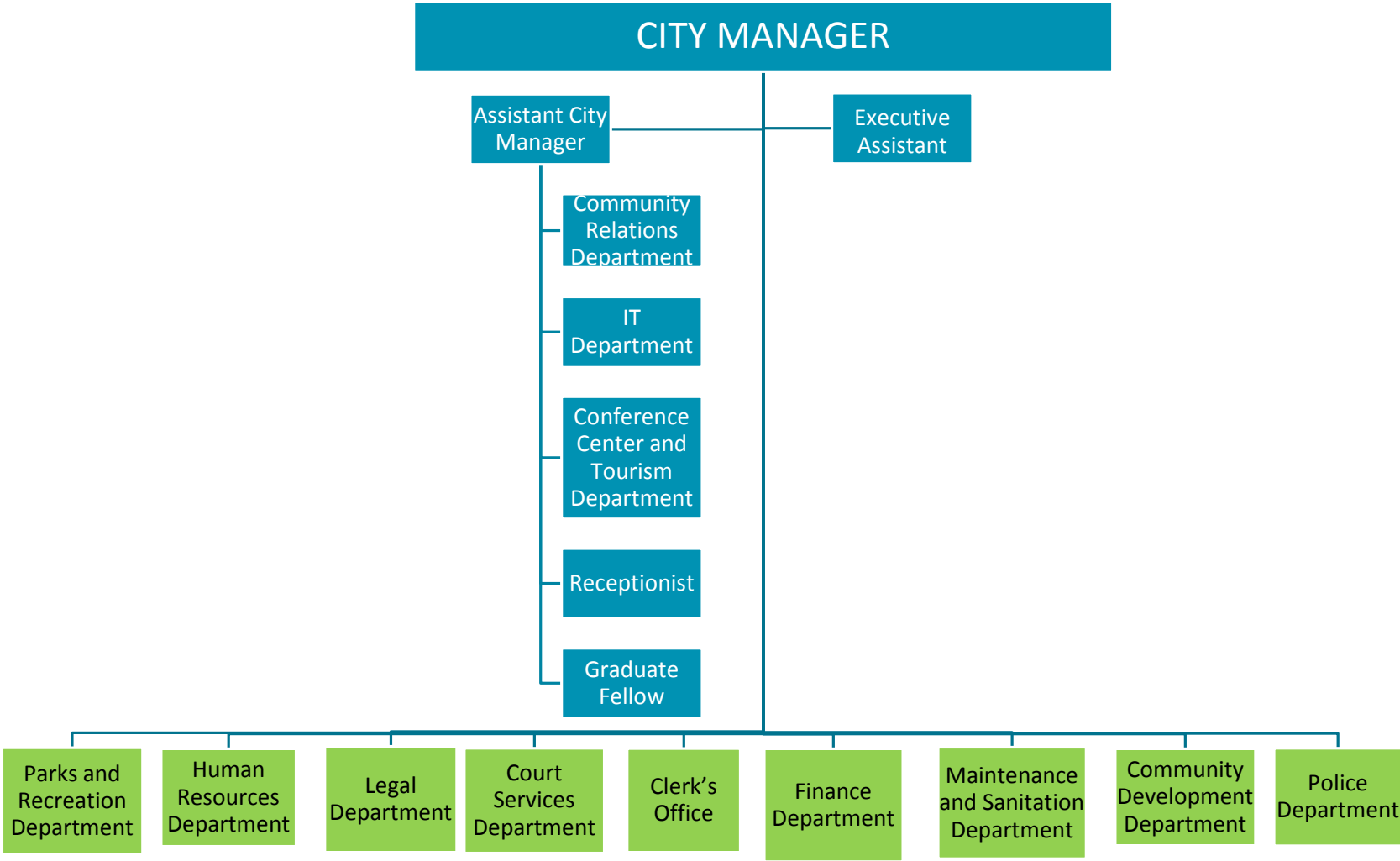


In 2019 you will implement projects in these key areas

- Quality of Life
- Transportation and Infrastructure
- Economic Development
- Organizational Development



The City Manager's Office



As always it's a pleasure to serve! Questions?